

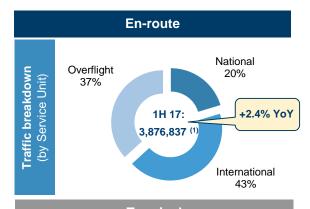


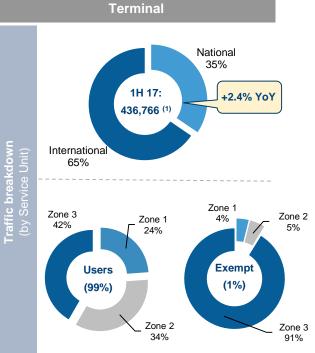
- Solid growth in revenue from operations, driven by strong trends in traffic, coupled with cost streamlining, lead to 180 bps increase in marginality
  - Net Revenue increases by 0.3% YoY to €410.0m
    - En-route revenue up 3.9% to €275.8m
    - Terminal revenue increases by 11.5% to €102.1m
    - Non-regulated revenue stable at €6.5m, double-digit underlying growth
    - Significant decrease in Balance to €1.6m mainly due to TZ3 balance in 1H 16 and higher balance reversal in tariff
      in 1H 17
  - EBITDA increases by 7.3% YoY to €111.0m, excluding €2.8m IPO related costs in 1H 16 EBITDA grows by 4.5%
  - Net profit of €27m, up 21.7% over previous year
  - Net debt / LTM EBITDA of 0.9x
  - Capex of €58m in 1H 2017
  - 2017 FY guidance confirmed, Capex guidance raised to €115-120m



## **1H 2017 Main Traffic Trends**

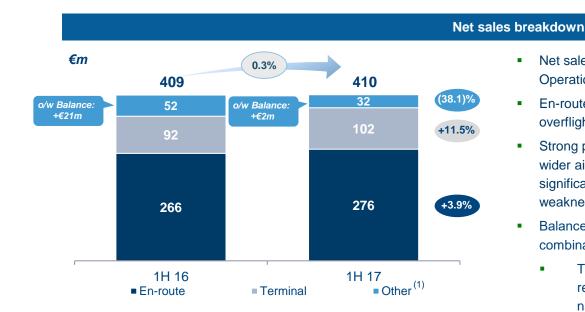
- **En-route** service units **increase 2.4%**<sup>1</sup> YoY driven by significant growth in Q2 17 (+4.9%) more than compensating weak Q1:
  - Positive performance in International traffic, with service units up 2.2% YoY
  - Solid performance in National traffic, with service units increasing 1.4% YoY
  - Overflight service units continue to grow, up 3.4% YoY
- Solid growth trends in Terminal traffic with service units up 2.4%<sup>1</sup> YoY:
  - Growth in International traffic, up 3.8% YoY, in particular in TZ2 (+4.7%) and TZ3 (+8.1%)
  - Stable national traffic with service units growth in TZ2 (+1.9%) and TZ3 (+2.1%)
    offset by 6.7% decline in TZ1, also due to Alitalia issues (Alitalia represents 43% of
    service units for TZ1)
- TZ3 traffic positively impacted by inclusion of Rimini and Comiso airports under ENAV perimeter
- Alitalia crisis is a concern for Italy in general and is visible in terminal zone 1 traffic trends in 1H 17; over medium term routes expected to be taken up by other airlines with limited effect on ENAV

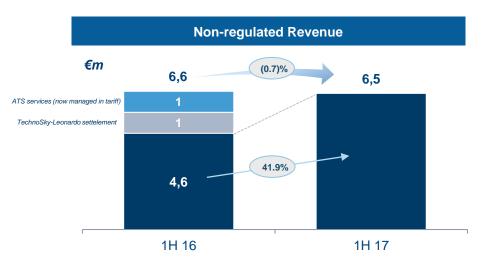






## **Net Sales Performance**



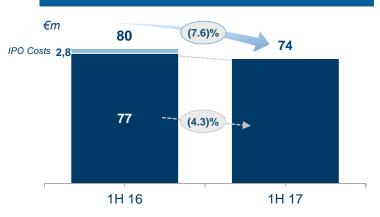


- Net sales growth driven by strong performance in Revenue from Operations, up 5.7%, offset by lower balance
- En-route revenue growth of 3.9% YoY driven by international traffic and overflights as well as positive national traffic
- Strong performance in terminal revenue, up 11.5% YoY, mainly driven by wider airports perimeter and application of natural tariff on TZ3, despite significantly lower tariffs applied in TZ1 and TZ2 vs previous year and weakness of TZ1 traffic
- Balance revenue of €1.6m, decreasing materially YoY, mainly as a combination of:
  - Terminal Balance recorded in 1H 16 for a positive amount of €18m in relation to the TZ3 state contribution, no longer present in 2017 as natural tariff is applied to TZ3
  - Balance reversal applied in 1H 17 tariff for a negative amount of -€12m (vs -€7.4m in 1H 16)
- Other Operating Revenue mainly includes opex contributions for Safety and Security (under law 248/05) of €15m, and European financing related to common projects
- Stable non-regulated revenue as a combined result of:
  - Flight inspection services provided to Saudi Arabia and Romania and Training services, also to Libya
  - Contracts acquired in UAE, Libya, Albania and Morocco and portion of multi-year contract in Malaysia
  - 1H 16 revenue included one-off of €1m for TS-Leonardo settlement and €1m of ATS revenue no longer applicable in 2017



# Solid execution on efficiency plan

#### **Delivering strong external cost efficiency**





- External opex efficiency plan delivering strong results with reduction of €6.1m YoY (-7.6%, -4.3% excl. IPO costs in 1H 16):
  - Full benefit of renegotiation of insurance contract, signed in 2016, providing savings of €2.5m in 1H 17
  - Lower purchasing costs due to more effective spare parts management
  - Lower Eurocontrol contributions
  - Partially offset by higher costs for professional services sustained by ENAV Asia Pacific, functional to contract in Malaysia, and by TechnoSky

#### **Personnel Costs Under Control**





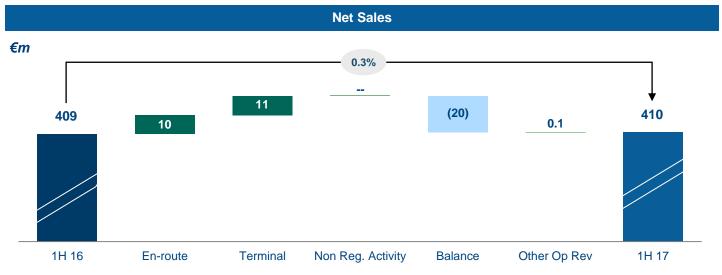
- Personnel Costs stable YoY:
  - Increase in overtime related to Free Route implementation partly offset by lower headcount in the period (38 less resources YoY, of which 7 managers), voluntary redundancy plan in 1H 17 with exit of 5 resources
  - Higher capitalized internal works driven by increase in investment projects carried out by TechnoSky
- Contract renewal discussions still in early stages due to trade union focus on Alitalia issues; old contract remains in force until new one is in place

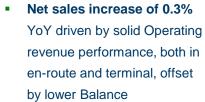


**1H 2017 Financials Overview** 



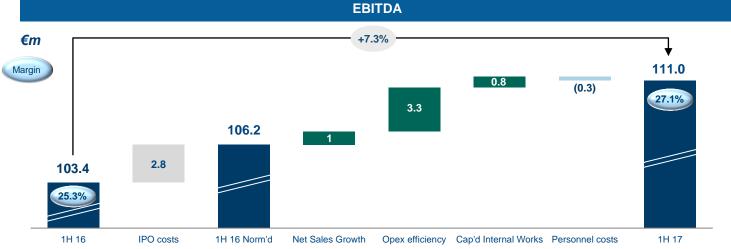
# **Net Revenue and EBITDA Development**





 Balance revenue decreases substantially YoY by €20m mainly due to TZ3 Balance in 1H 16 no longer present in 2017, and higher balance reversal in tariff in 1H 17







## Consolidated P&L and Main Movements Below EBITDA

Euro '000	Change				
	1H 17	1H 16	Amount	%	
Revenue from operations	391.534	370.496	21.038	5,7%	
Balance	1.608	21.457	(19.849)	(92,5)%	
Other operating income	16.857	16.996	(139)	(0,8)%	
Total Net Revenue	409.999	408.949	1.050	0,3%	
Personnel costs	(239.091)	(238.770)	(321)	0,1%	
Capitalized internal works	13.905	13.145	760	5,8%	
Other net operating costs	(73.819)	(79.922)	6.103	(7,6)%	
Total operating costs	(299.005)	(305.547)	6.542	(2,1)%	
EBITDA	110.994	103.402	7.592	7,3%	
EBITDA margin	27,1%	25,3%	1,8%	7,1%	
D&A (net of capex contributions)	(66.009)	(68.559)	2.550	(3,7)%	
Provisions and writedowns	(5.168)	(217)	(4.951)	n.m.	
EBIT	39.817	34.626	5.191	15,0%	
EBIT margin	9,7%	8,5%	1,2%	14,7%	
Financial income / (expenses)	(631)	(2.094)	1.463	(69,9)%	
Profit before income taxes	39.186	32.532	6.654	20,5%	
Income taxes	(12.178)	(10.337)	(1.841)	17,8%	
Net Income	27.008	22.195	4.813	21,7%	

- Increase in Provisions and writedowns in 1H 17 YoY mainly due to €3.5m euro impairment loss on trade receivables for 2 unpaid invoices from Alitalia
- Reduction in Financial expenses in 1H 17 vs previous year mainly due to financial income in 1H 17 from balance receivables actualization and stable interest cost
- Income taxes higher than previous year due to higher taxable income
- Net profit of €27m, up 21.7% YoY



# **Cash Flow and Capitalization**

- Cash balance decreases by €157m mainly as a result of:
  - Capex and third tranche of Aireon
  - Debt repayments of €16m
  - Dividends paid of €95.3m
  - Net Working Capital <sup>(1)</sup> absorption, mainly due to higher trade receivables from EC (for higher traffic in May-June not yet due and Alitalia credit) and from Italian Ministry of Transportation
- Net debt of €244m as of June 30, 2017 providing significant financial and operating flexibility

	Maturity		Total debt	
	Current (<1 year)	Non-current	outstanding/cash (€m)	
Total Debt	34	284	318	
Cash & Equivalents			73	
Financial Receivables			1	
Net Debt			244	
Net Debt / 1H 17 LTM EBITDA			0.9x	



<sup>1)</sup> Change in trade payables, trade receivables and Inventories

<sup>(2)</sup> Change in Other current and non-current assets and liabilities, change in income tax payables and social security payables



- > Solid top-line performance driven strong traffic in Q2 fully offsetting weak traffic trends in Q1 and specific airline issues
- Continuing to deliver strong execution on cost efficiency measures, driving margin expansion and cash flow
- Non-regulated business continues to perform well
- Maintaining leadership role in ATM innovation

### **Guidance confirmed:**

- Low single-digit net revenue growth
- EBITDA margin ~30%
- DPS for 2018 expected to grow by 4% over 2017
- Capex guidance of €105-110m increased to €115-120m







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